

Certificate of Recognition

Edition 1 · 2026 The Pink Economy Maturity Index

THIS CERTIFIES THAT



Novartis AG

is ranked

No. 31 of 308

in the MNC Inclusion Index



Gritapat Setachanatip

Managing Director · Messe Asia Co., Ltd.



★ **GOLD**

Awarded at PrideShow 2026 · 26–27 June 2026 · BITEC Bangna, Bangkok



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